

ACWA



AQUACULTURE COUNCIL
OF WESTERN AUSTRALIA

STRATEGIC PLAN 2015 - 2018

Our Vision

- The vision of the Aquaculture Council of WA (ACWA) is a vibrant, sustainable and profitable aquaculture industry in WA.

Our Objectives

- Influence aquaculture policy and legislation by representing industry through consultation processes with Federal, State and local Government.
- Create and foster partnerships with other related organisations such as the WA Fishing Industry Council (WAFIC), the Department of Fisheries (DoF), National Aquaculture Council (NAC) etc.
- To promote the Western Australian aquaculture industry to the community and Governments at State and national levels.
- To provide an effective communications network for all members and stakeholders.
- To provide quality, cost-effective support and services to members.
- To uphold the principles and practice of ecologically sustainable development in all WA aquaculture sectors.
- To ensure the growth of the aquaculture industry through ACWA's advocacy and actions.

Our Values

- Integrity - Acting with integrity and courtesy.
- Transparency and Accountability - Open and accountable at all times.
- Sustainable - Both environmentally and economically.

Role of ACWA

1. Representation of the Aquaculture Industry
2. Public Policy Advocacy

3. Services to Members and Projects

4. ACWA Governance, Probity and Membership

ROLE	OBJECTIVE(S)	ACTIONS & DELIVERABLES
<p>1. Representation of the Aquaculture Industry</p>	<p>To provide a representative role for the aquaculture industry in WA in the development of legislation, policies and guidelines that govern the industry to ensure they are logical, equitable, cost effective and of benefit to industry.</p>	<p>Represent the aquaculture industry in the development of policies, legislation and guidelines in relation to the following issues:</p> <ul style="list-style-type: none"> 1.1 Aquaculture Zones; 1.2 Stock Enhancement Projects; 1.3 Aquatic Resources Management Bill; 1.4 Third Party Certification; 1.5 Food Quality Assurance; 1.6 Aquaculture Policies; 1.7 Biosecurity, including Emergency responses to disease and pest incursions; 1.8 Fish Health; 1.9 Performance Criteria; 1.10 Bonds and Insurances for site rehabilitation; 1.11 Aquaculture Lease Fees; and 1.12 Aquatic Animal Welfare. <p>This representation maybe at a local, State or Federal level.</p>
<p>2. Public Policy Advocacy</p>	<p>To promote the interests of the aquaculture industry at a local, State and Federal level.</p>	<p>2.1 Create and foster partnership with organisations such as WAFIC, NAC, Recfishwest, DoF and other organisations associated with aquaculture for the benefit of the WA industry.</p>

		<p>2.2 Regularly meet with senior DoF staff in the Aquaculture Program to discuss issues.</p> <p>2.3 ACWA to have membership of the NAC and the WAFIC.</p> <p>2.4 ACWA Board member to have a position on the WAFIC 'Building Community Support' sub-committee.</p> <p>2.5 Promote industry research and development priorities through the Fisheries Research & Development Corporation (FRDC) and with the DoF.</p> <p>2.6 Encourage investment in the industry by regular promotion of aquaculture activities by a range of activities including trade missions and trade shows.</p> <p>2.7 Engage with Non-Government Organisations (NGOs) and Conservation groups to improve the image of the industry and ensure that information being published is accurate and up to date.</p> <p>2.8 ACWA to provide consistent, positive messages on the contribution, sustainability and safety of aquaculture products in WA.</p> <p>2.9 Establish productive relationships with key politicians and political advisors.</p>
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<p>3. Services to members and Projects</p>	<p>To provide a quality service to its members, identify and undertake specific projects at the request of members.</p>	<p>Services</p> <p>3.1 Assist members with the development of applications for new (or variations to) aquaculture licences and leases and exemptions.</p> <p>3.2 Disseminate information of interest to members to keep them abreast of government processes that may affect their business operations.</p> <p>3.3 Act on member's behalf to intervene with government agencies to assist their business endeavors.</p> <p>3.4 Assist specific industry sectors or individual businesses to achieve third party certification where possible.</p> <p>3.5 Assist members in the preparation of Management and Environmental Monitoring Plans (MEMPS) and Biosecurity Plans required under the FRMA.</p> <p>Projects</p> <p>3.6 Development of a Multi-Species Mollusc hatchery in WA for the production of mussel, black lip and Akoya spat.</p> <p>3.7 Investigate insurance and bonds for aquaculture leases on behalf of members.</p> <p>3.8 Assist the Marron Growers Association with the printing and sale</p>
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		<p>of the Marron Manual.</p> <p>3.9 Conduct surveys of members as needed to identify other specific projects that ACWA could undertake to assist industry development.</p>
<p>4. ACWA Governance, Probity and membership</p>	<p>ACWA to demonstrate that it's governance and financial practices are open and transparent and carried out in accordance with the relevant legislation and it's Constitution.</p> <p>Increase ACWA Membership base and improve its profile</p>	<p>Governance and Finance</p> <p>4.1 ACWA CoM to undertake a probity check of Committee processes when required.</p> <p>4.2 Quarterly reconciliation of finances by bookkeeper with Finance & Risk Sub Committee.</p> <p>4.3 Ensure regular financial audits are undertaken of ACWA accounts.</p> <p>4.4 Regularly review the Strategic Plan and actions.</p> <p>4.5 Ensure controlled committee processes for decision making are utilised.</p> <p>4.6 Encourage attendance of Recfishwest, WAFIC and DoF at ACWA CoM meetings.</p> <p>Membership</p> <p>4.7 Showcase successful projects to increase membership.</p>

		<p>4.8 Letter drop to aquaculture licence holders highlighting ACWA objectives and services available to members.</p> <p>4.9 Seek partnerships and sponsorship for short term projects.</p> <p>4.10 Disseminate information on new aquaculture ventures through WAFIC Newsletter and Fish E-News.</p>
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